# Procedure file

# Basic information COS - Procedure on a strategy paper (historic) 1998/2226(COS) Procedure completed Organisation of work: modernising. Follow-up of the Green paper on Partnership COM(1997)0128 Subject 4.15.03 Arrangement of working time, work schedules

Key players			
European Parliament			
	Committee for opinion	Rapporteur for opinion	Appointed
	FEMM Women's Rights		
Council of the European Union	n		

Key events			
24/11/1998	Non-legislative basic document published	COM(1998)0592	Summary
28/01/1999	Committee referral announced in Parliament		
31/03/1999	Vote in committee		Summary
30/03/1999	Committee report tabled for plenary	A4-0182/1999	
13/04/1999	Decision by Parliament	T4-0228/1999	Summary
13/04/1999	End of procedure in Parliament		
30/07/1999	Final act published in Official Journal		

Technical information	
Procedure reference	1998/2226(COS)
Procedure type	COS - Procedure on a strategy paper (historic)
Procedure subtype	Commission strategy paper
Legal basis	Rules of Procedure EP 142
Stage reached in procedure	Procedure completed
Committee dossier	EMPL/4/10587

Documentation gateway				
Non-legislative basic document	COM(1998)0592	25/11/1998	EC	Summary

Committee report tabled for plenary, single reading	A4-0182/1999 OJ C 219 30.07.1999, p. 0008	31/03/1999	EP	
Text adopted by Parliament, single reading	T4-0228/1999 OJ C 219 30.07.1999, p. 0020-0037	13/04/1999	EP	Summary
Committee of the Regions: opinion	CDR0048/1999 OJ C 374 23.12.1999, p. 0032	15/09/1999	CofR	

## Organisation of work: modernising. Follow-up of the Green paper on Partnership COM(1997)0128

OBJECTIVE: to define a framework to modernise work organisation in the Community. CONTENT: this communication aims to stimulate and strengthen partnership with a view to modernising work organisation. It invites the social partners at European, national and sectoral level to consider the best possible means to facilitate and complement the implementation of the adaptability pillar of the employment guidelines and to develop at appropriate levels a framework for action on this subject. It is built on the responses to the green paper "partnership for a new organisation of work" (COM(97)0128) which triggered a lively debate on this subject across the EU. The Commission's intention was not to use the green paper as the basis for a legislative initiative but to launch a debate in order to develop a new approach based on partnership and taking account of continuous change in modern working life. The Commission undertakes in this communication to identify a strategy for the modernisation of the organisation of work comprising the following stages: - stage 1: the social partners should seek to establish some common objectives, giving consideration to the fact that the current objectives of the European Union are competitiveness and employment. In this context, the idea is to achieve improvements in productivity through better organisation of work and to reconcile firms' need for flexibility with workers' need for security; - stage 2: could be to establish a process for joint initiatives for modernising work organisation. Social partners would be invited to negotiate agreements, including at European level, to modernise the organisation of work within the framework of the employment guidelines for 1999. The aim would be to review the regulatory and legal employment framework and to find the most suitable industrial solutions. At the same time, the social partners would be called upon to address a number of issues still pending: ensuring proper training, developing working time packages in a comprehensive framework (circumstances in which new working time arrangements, including training leave breaks, might be beneficial etc.), facilitating the diversification of working relations and new forms of work (while providing security to workers), ensuring the optimum conditions for the introduction and uptake of new technologies, promoting workers' motivation and adaptability through increased involvement and promoting equal opportunities. Within this partnership process, the public authorities would be directly involved by reducing and simplifying administrative and tax burdens on SMEs and re-examining the obstacles to employment. New types of employment contracts should also be examined. Finally, the communication sets out the role of the EU within this framework, especially in the form of suitable intervention under Community programmes or the structural funds (e.g. the ESF). It also makes provision for measures to adapt and simplify Community legislation on companies (e.g. the transfer of businesses directive or the directive on supplementary pensions). The communication calls on the social partners and the Member States to take stock of this strategy at the Vienna Council and to give their response in time to influence the 1999 employment guidelines.?

### Organisation of work: modernising. Follow-up of the Green paper on Partnership COM(1997)0128

The Committee approved with compromise amendments a proposal referring to the communication from the Commission on modernising the organisation of work. The rapporteur is Mr Sérgio RIBEIRO (EUL/NGL, P). The aim of the Commission's communication is to modernise the organisation of work to ensure a high level of competitiveness. It states that social partners must play a significant role in this process for they need to lay down common objectives and agree a common plan of action for legislation to ensure modernisation takes place. Amendments have been added regarding the use of Structural Funds to boost development in new growth sectors rather than preserve old structures and the need for an observatory to be set up for the development of industrial policy strategies. In order to combat the social consequences of modernisation and competitiveness, there are also amendments highlighting the need for the Community and its Member States to do more to encourage the substantial widening of the scope of lifelong learning, and for the Commission to submit proposals for measures enabling working and family life to combine with less difficulty. Indeed, certain amendments assert that workers' rights should not be ignored, and that the social consequences of an increase in the level of competitiveness must be taken into account. In other amendments itsays that, in addition to a high level of competitiveness, the aim of modernising the organisation of work should also be to increase the current level of employment, improve social security and to guarantee and protect employees' rights. In fact, one amendment states that employees must have a say when it comes to making changes to working times.?

### Organisation of work: modernising. Follow-up of the Green paper on Partnership COM(1997)0128

Adopting the report by Sérgio Ribeiro (GUE/NGL,PT), the European Parliament welcomed the fact that, in its communication, the Commission calls on the social partners to lay down common objectives and agree a common plan of action to modernise the organisation of work, but regrets that the communication constitutes only limited progress compared with the "Partnership for a new organisation of work" Green Paper, by failing to: - give examples of new proposals for social legislation; - make specific proposals as to the areas in which it is planned to encourage negotiations between the social partners; - give examples of how a balance might in reality be achieved between flexibilty and social security; - make any reference to the social consequences of modernising the organisation of work. The Parliament calls on the Commission to: - submit a coherent strategy for drawing the line between those areas in which the Commission is to encourage agreements and those in which it is to specify the necessary legislative measures to be taken; - as part of the ongoing overhaul of the Structural Funds, to take account of the need to strengthen lifelong learning and modernised the organisation of work; - in preparation for drawing up the 2000 employment guidelines, to make a detailed assessment of the working time directive (93/104/EC); - consult the social partners on the possibility of negotiating a European directive or collective agreement on the introduction of an entitlement to career breaks and, if need be, to submit the necessary proposals itself; - study the impact of the modernisation of the organisation of work on family lifeand relationships and submit proposals for measures which enable both women and men to combine working life and family life; - submit, as a matter of urgency,

specific proposals to encourage negotiations between the social partners, creating the conditions for the organisation of work to be reviewed at this level, including through a partnership for the various branches or sectors; - to make full use of the relevant new provisions of the EC Treaty introduced by Amsterdam to combat discrimination as regards employment and the consequences of the organisation of work in relation to people with disablities, immigration and ethnic minorities. the Community and Member States are also called upon to do more to encourage widening of the scope of lifelong learning, while the social partners are called upon to promote and implement gender mainstreaming in all relevant policies and to develop appropriate mechanisms to this affect.?